Developing Careers: 
*Advocating for Your Team*

This two-hour, virtual instructor-led training is the fifth module in the *Leading With Inclusion* suite. This engaging module highlights the importance of advocating for team members as a way to positively influence their career progression. Participants will learn ways in which they can be more inclusive as they think about career opportunities, advocacy, and the development of team members.

**EMERGING LEADERS WILL GAIN:**

- An awareness of the “like likes like” phenomenon
- The ability to define inclusion and diversity
- Strategies for how to think more inclusively as it pertains to career development of direct reports
- A firm grasp of the competencies of an inclusive leader
- An understanding of Catalyst research findings and their significance in day-to-day work

**THE ORGANISATION WILL BENEFIT FROM:**

- Teams and individuals who are more inclusive
- Increased retention, team citizenship, satisfaction, and contribution
- Empowered managers
- Greater engagement and workforce participation
- A better place to work

**UNIQUE PARTICIPANT FEATURES:**

This course highlights the “like likes like” phenomenon which suggests that leaders have a tendency to hire, promote, and advocate for employees who are like them in some way, which often creates a structural bias in organisations. There are breakout groups to discuss the unwritten rules of the organisation, and how those who feel “othered” are often less likely to learn those rules, which produces a barrier to their progression. Participants gather strategies to be more inclusive, utilising the EACH mindset, and shifting their mindset from coaching to advocacy.
PARTICIPANTS WILL BE ABLE TO:

- Articulate the competencies of an inclusive leader
- Elevate the visibility of team members who may be overlooked
- Decrease the feeling of “otherness” in direct reports so their engagement and performance increases
- Explore un/conscious bias as it relates to career progression

ABOUT CATALYST

Catalyst’s pioneering research, tools and services, special events, and recognition programmes are designed to support organisations and individual leaders in the creation of inclusive workplaces where all talent can thrive. Catalyst raises awareness of how diversity benefits today’s global businesses, and provides guidance on how to enact real change.

Founded in 1962, Catalyst is the leading nonprofit organisation expanding opportunities for women and business. With operations in the United States, Canada, Europe, India, Australia, and Japan, and more than 800 member organisations, Catalyst is the trusted resource for research, information, and advice about women at work. Catalyst annually honors exemplary organisational initiatives that promote women’s advancement with the Catalyst Award.

More information can be found at Catalyst.org.